#### **HILL HOMES**

ANNUAL REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2019

# HILL HOMES ANNUAL REPORT YEAR ENDED 31 MARCH 2019

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The Board presents its report for the year ended 31 March 2019.

#### CONSTITUTION

Hill Homes is an Association registered under the Co-operative and Community Benefit Societies Act 2014 and an exempt charity. It is also registered with the Homes and Communities Agency. During the year the organisation has operated a Sheltered Housing Unit, a general needs property and an Extra-Care Housing Scheme.

#### **OBJECTS OF THE ASSOCIATION**

Hill Homes is an Association formed for the benefit of the community. Its objects are to carry on for the benefit of the community:

- the business of providing housing, accommodation, and assistance to help house people and associated facilities and amenities for people in necessitous circumstances or for the relief of aged, disabled, handicapped (whether physically or mentally) or chronically sick people;
- any other charitable object that can be carried out by a Co-operative and Community Benefit Society registered as a social landlord with the Homes and Communities Agency (HCA).

#### **REVIEW OF BUSINESS**

Over the course of the year, 2018-19, Hill Homes has continued to provide housing services for our tenants, housed in 66 properties at three sites: our Extra-Care Scheme at Trees; our Supported Housing Scheme at Nuffield Lodge; and general needs property in Barnet.

Trees continues to be a vibrant, lively community in which to live; occupancy has averaged 94% for the year.

Having occupied the building for over eight years, the carpet in the third floor communal areas was showing signs of wear and tear. It is important to us to maintain high standards of accommodation at Trees so we undertook a consultation exercise and our tenants chose a new carpet with an appropriate specification; this was fitted in August 2018.

Following feedback from tenants' relatives about the speed of traffic along Broadlands Road, we discussed tenant safety extensively with Haringey Council. As a result, elderly people warning signs have been erected at the roadside at either end of our property, helping to improve the environment in which our tenants live.

Unfortunately we suffered two significant power outages at Trees resulting from transformer problems at UK Power Networks. Whilst this inevitably caused inconvenience to our tenants, we were delighted that our backup generator kicked into operation and we were not left totally without power. Following both incidents, staff held debriefing sessions and we have implemented learning so we can make improvements to our response should we be faced with a similar situation in the future.

Our Sheltered Housing Unit, Nuffield Lodge, was 100% occupied at the end of the year; average occupancy for 2018/19 was 93%. We have strong connections with local refuges and homeless charities and are delighted that we have been able to offer permanent homes to four additional disadvantaged people.

Following an extensive tender process, we appointed AD Construction Group to modernise the fire doors at Nuffield Lodge. As part of their bid, AD Construction Group has appointed a tenant liaison officer who is ensuring tenants' views are taken into account throughout the project. Initial surveys have taken place and, following tenant consultation on the finish to be used on the doors, the manufacturing process has started. Once the on-site work commences, the tenant liaison officer will be at Nuffield Lodge daily.

Hill Homes' subsidiary company, Hill Homes Care Limited, has continued to provide both core care and extra care services to tenants within Trees. Tenants and their families benefit from the unification of the care and support services, increasing their confidence in the service. Hill Homes Care also provides care services to some of our tenants at Nuffield Lodge. This enables them to remain in their own homes in a sheltered housing environment.

Hill Homes Care Limited employs an Activities Co-ordinator who ensures our tenants have access to a wide variety of activities. When a new tenant moves into one of our properties, our co-ordinator meets with them, helping them complete an activity form on which they can identify their specific likes. This allows us to design an activity programme based around our tenants' wishes. Our tenant survey, undertaken during the year, demonstrates that the activities programme is highly valued by our tenants. As a result of their feedback requesting a wider variety of activities, we are planning to increase the budget available for this in 2019-20.

We have a wide variety of activities available to tenants. Exercise classes continue to prove popular with our tenants, with between five and 14 tenants attending each session. We have a variety of musicians coming into Trees to perform for our tenants who particularly enjoy being able to sing along to some of their old favourites. Other regular sessions include a poetry group, arts & crafts sessions, a film club and a weekly afternoon tea. Plans are underway to add a nostalgia club to the programme during 2019-20.

In addition to our in-house activity programme, we organised a trip to the ballet and an afternoon out at a local garden centre for our tenants. These were thoroughly enjoyed by all who attended. One of our tenants has an interest in Queen so one of our carers accompanied him to 'Bohemian Rhapsody', a trip he particularly appreciated.

Following the success of tenants' outings, our Activities Co-ordinator has met with representatives from local societies to explore ways in which our tenants can become involved with events in the local community. We are also encouraging local residents to join in our activities at Trees, further strengthening our community links.

Over the course of the year, we have worked with 13 volunteers who provided a total of 2,366 hours of work supporting activities and trips, acting as befrienders for tenants and assisting with our activities programme. Without the support of our volunteers, it would not be possible for us to deliver a full programme of activities. In recognition of the contributions of all our volunteers, we held a volunteer appreciation day in May. Once again, Hill Homes' Board Members wish to express their thanks to all our donors and volunteers.

#### **FUTURE PLANS**

During 2019-20 we will be upgrading the communal kitchen at Trees. This will bring the facilities up to today's standards and provide more space for catering for tenants' events.

Once our neighbours have completed their building work, the pathways in the garden at Trees will be relaid to ensure they remain safe for our tenants and their visitors.

Whilst Hill Homes would like to provide further housing for those in need, Board Members are wary about the current turmoil occurring in the social housing sector. There is a lack of capital grant available and a review of funding for older persons' housing is underway. The Board has decided that, together with our Chief Executive, it will continue to keep the future direction of the association under review.

#### **GOVERNANCE**

The Association's affairs are directed by a Board which is responsible for ensuring that it operates in accordance with its objects and rules and ensures that its functions are properly performed. The Board comprises a minimum of five members and a maximum of 12. At the end of March 2019, there were six members of the Board.

Board Members are elected by the shareholders. In advance of the circulation of the notice for the annual general meeting, the Board notifies each shareholder of the requirements for the skills, qualities and experience it needs from its members, identifying how these requirements are met by current Board Members, those retiring and those intending to offer themselves for re-election. Members are elected for a fixed term of three Annual General Meetings and, once a term has reached 9 consecutive Annual General Meetings are not available for re-election or co-option. Provided the maximum Board size is not exceeded, the Board may appoint a maximum of five co-optees to serve on the Board.

Within one month of appointment, all Board members are required to sign a statement confirming that they will meet their obligations to the Board and the Association. New Board Members are provided with policies, procedures and management accounts and meet with the Chair and Chief Executive as part of their induction. Individual training needs are met on a case-by-case basis.

The Association's rules specify that the Board's functions will be agreed by its Members and set out in writing. Hill Homes has adopted the National Housing Federation's Code of Governance which specifies that:

- the Board must be effective in leading and controlling the organisation and acting wholly in its best interest. Board members must ensure that the interests of the organisation are placed before any personal interests;
- the Board must be clear about its duties and responsibilities. These must be set out and made available for all existing and potential Board members;
- all Board members must receive induction on joining the Board and should regularly refresh and update skills. The Board must be supplied in a timely manner with information in a form and quality appropriate to enable it to discharge its duties;
- recruitment to board vacancies must be open and transparent, based on merit and objective selection and assessment techniques. The Board must undertake a formal and rigorous annual appraisal of its members and of the Board as a whole;
- each board must be headed by a properly appointed and skilled chair who is aware of his or her duties as head of the Board and the clear division of responsibilities between the Board and the Executive;
- the board must act effectively, making clear decisions based on timely and accurate information; and,
- there must be clear working arrangements between the Board and the chief executive and clear delegation of authority..

Board Members have reviewed the code of conduct, utilising the National Housing Federation's compliance checklist, and have not identified any areas of non-compliance.

The Board has also assessed its compliance with the Governance and Financial Viability Standard and certifies that it fully complies with the requirements.

The Board meets a minimum of three times every calendar year. During the financial year 2018-19, the Board met five times and held a training session. Board members who fail to attend four consecutive meetings of the Board, without special leave of absence, are required to resign from the Board.

Attendance during the year ended 31 March 2019:

(Note: meetings at which individuals were no longer Board Members are indicated by shaded blocks)

	23 May	18 July	19 September	21 November	20 February	Percentage
	2018	2018	2018	2018	2019	Attendance
David Crump	V	V	V	<b>√</b>	<b>√</b>	100%
Susan Faridi	<b>V</b>	X	V	<b>√</b>	<b>√</b>	80%
Patrick Hammill	Х	V	<b>√</b>	<b>√</b>	<b>√</b>	100%
Charles Hollwey	<b>V</b>	1	<b>√</b>	<b>√</b>	V	100%
Gerald Kelly	X	1	X			33%
Eldon Pethybridge	1	<b>√</b>	V	<b>√</b>	V	100%
Eamon Ray	X	V	V			67%
Susan Tokley	<b>√</b>	Х	<b>√</b>	V	V	80%

There is one sub-committee of the Board: the Finance, Risk and Audit Committee. Membership of this committee is determined by the Board and they exercise their powers under the written terms of reference provided by the Board. The committees report all their proceedings to the Board.

The Board delegates day-to-day management and control of the Association to a Chief Executive who manages a staff team currently comprising five employees.

#### **VALUE FOR MONEY**

The Association understands that Value for Money is not about reducing costs but about achieving a balance between costs and quality, with tenants' needs being the driver for all activities undertaken.

As a consequence, achieving Value for Money is a core assumption that underpins all of the Association's strategies.

In their consideration of Value for Money, Board Members have agreed that:

- they will work with tenants to understand what their needs are. The wellbeing of the Association's tenants will always be a priority in the delivery of services;
- value for money will always be a priority in all services, without compromising on quality;
- consideration will be given to the impact of all decisions on tenants, the local community and society:
- they will understand the cost drivers of the organisation so costs can be properly managed and controlled:
- all staff will understand what value for money means and what their part is in the process, so value for money is embedded in the Association's culture;
- strong financial controls will be in place;
- management information systems will provide accurate and appropriate data that will allow the delivery of the required outcomes in an efficient and effective manner; and
- there will be an understanding of how the political, economic, social and technological environment determines who the customers are and how it drives their needs now and into the future.

During the year, the Association undertook a number of Value for Money initiatives:

- we upgraded the guest rooms at both Nuffield Lodge and Trees, replacing both the beds and soft furnishings. This was appreciated by all our tenants' visitors.
- we continued to invest in the garden at Trees, with tenants enjoying the additional colourful planting and new cushions on the outdoor seating. We also provided cushioning on the outdoor seating at Nuffield Lodge; and,
- Hill Homes' caretaker provides a handyman service to all our tenants, addressing small
  maintenance tasks in individual flats at no cost to tenants. Tenant feedback tells us that they
  continue to value the personal and responsive service we are able to offer.

Whilst the Association has achieved a number of successes with Value for Money initiatives, the Board is aware that more can still be done. Board Members are aware that, due to the small size of the Association, the running costs of Hill Homes' properties are high in relation to larger landlords.

Hill Homes is a small, tenant-focussed community organisation. Our two larger properties are both located in Highgate, which is a particularly expensive area of the country. These factors impact on our Value for Money Metrics, making the cost per unit, in particular expensive

#### **Value for Money Metrics**

Reinvestment	Investment in properties as a percentage of the value of total properties held	1.15%
Gearing	Degree dependence on debt finance	0.97%
Earnings before interest, tax, depreciation, amortisation, major repairs interest cover	Indicator of liquidity and investment capacity	
(EBITDA MRI)	capacity	2264%
Headline social housing cost per unit	As defined by the regulator	£10,260.26
Operating margin: - Social housing lettings only - Overall	Profitability of operating assets before exceptional expenses are taken into account	-38% 13%
Return on capital employed (ROCE)	Compares operating surplus to total assets less current liabilities	1.17%
New supply delivered	less current nabilities	0%

#### **FINANCIAL REVIEW**

During the year the group made an operating deficit of £349,687 (2018: £379,006). Following the receipt of interest earned from investments and cash deposits and social housing grant, the overall surplus for the year was £11,664 (2018: deficit £39,514). The results of Hill Homes Care Limited, the Association's subsidiary company are consolidated in these accounts. This includes a surplus of £5,243 (2018: loss £110,562) for the company for the year.

There was in addition an unbudgeted unrealised surplus on investments of £185,540 (2018: deficit £182,154) resulting in an overall increase in reserves of £197,204 (2018: decrease £221,668).

During 2018-19, the investment income receivable was reinvested in the long-term portfolio, resulted in an increase in income generated by the portfolios of £5,388 to £353,496 (2018: £348,108). Other income for 2018-19 includes fees payable under a licence granted to our neighbours allowing scaffolding to infringe on Trees' garden.

Turnover for the year was £1,553,879 (2018: £1,515,351), an increase of £38,528.

In preparing the accounts, Board Members have made judgements relating to the useful economic life of the Association's assets and as to the likelihood of recovery of debts. Board Members are comfortable that the estimates of the useful economic life of assets are reasonable and in line with sector norms. Whilst continuing to follow up all outstanding debts, Board Members have acknowledged that there is considerable difficulty in collecting money from ex-tenants or their estates. Provision for non-collection of these debts has been made in these financial statements. Provision has also been made for any aged debts over 90 days that relate to current tenants. We are, however, continuing to take action to collect all outstanding money and have successfully recovered some debts from the estates of ex-tenants that had been provided for in previous years.

The Association has a financial processes manual that is reviewed annually. This documents the internal controls within the organisation, including details of responsibilities and delegated authority levels, financial processes and reconciliation requirements and controls on both human resources and information technology. As far as is practical in a small organisation, segregation of duties underpins all processes.

#### **REMUNERATION & RECRUITMENT**

The Group Chief Executive, Finance Manager and the Care & Support Manager are considered to be Hill Homes' Group key management. Board Members, following recommendations made by the Finance, Risk and Audit Committee, approve remuneration for these staff, and all other employees.

All staff received a 2% salary increase for 2019-20.

The Association welcomes applications for employment from all members of the population. Every application is assessed on merit, regardless of any disability. Full and fair consideration is given to all applications having due regard for their particular aptitudes and abilities.

Once employed, the Association will support staff in continued employment should an employee become disabled. This support will, where appropriate, take the form of additional training and development opportunities or, wherever operationally possible, adjustments to working practices will be made.

#### **RISK MANAGEMENT**

The Association has a risk register that is reviewed at each Finance, Risk & Audit Committee (FRAC) meeting. This register prioritises the risk in terms of impact and likelihood to produce an overall risk score.

The key operational risks identified by the FRAC are:

#### Health and Safety

Work is underway for a programme of major works to modernise our passive fire precautions. Following a review of our health and safety processes and procedures, Personal Emergency Evacuation Plans have been documented for all our tenants.

#### Medication

Failure to deal with medication properly would be a breach of CQC regulations. All staff handling medication have received appropriate training and are qualified to do so.

#### Hill Homes Care Limited finances

Hill Homes Care Limited will continue to require support from Hill Homes in the short-term. The agreed hourly rate for care has been increased and will need to be further increased in future years. In the case of tenants financed by the local authority, this is subject to the local authority's agreement. Changes have been implemented to reduce costs and an external review of the organisation's future plans has been commissioned.

#### **INVESTMENTS**

The Board continued working with Sarasin & Partners as investment managers. All investment income earned on the portfolios is reinvested in the long-term portfolio. The portfolios continue to be invested in Common Investment Funds. Sarasin & Partners continue to work closely with Board Members, attending a minimum of one Finance, Risk and Audit Committee meeting per year.

#### **RESERVES POLICY**

The Board Members review the level of reserves on an annual basis and, where appropriate, set aside or designate funds for special purposes.

At the end of the year, there was £13,098,624 in reserves. The Board is currently considering how a proportion of the general reserve could be used to develop further the objectives of Hill Homes whilst sustaining the financial viability of the Association.

Within the reserves, the board has set aside funds for major repairs at Nuffield Lodge, Trees and Vyse Close. During 2014-15, a full stock condition survey of both Nuffield Lodge and Trees was undertaken. This identified long-term repairs that would be required and their likely year of occurrence. The major repairs fund is being held to ensure these repairs can take place when required. At the end of March 2019, the major repairs fund stood at £692,815. A new stock condition survey is planned for 2019/20, following which the level of designated reserves will be reviewed.

The Board Members consider that the current level of reserves is appropriate.

#### POST BALANCE SHEET EVENTS

There were no post balance sheet events.

#### MEMBERS OF THE BOARD

The members of the Board who served during the year were:

co-opted 21st February 2018; appointed 19th September 2018 Mr D Crump

Ms S Faridi Mr P Hammill

Mr C Hollwey (Honorary Treasurer)

resigned 19<sup>th</sup> September 2018 Mr G Kellv

Mr E Pethybridge (Chair)

resigned 19<sup>th</sup> September 2018 Mr E Ray

co-opted 21st February 2018; appointed 19th September 2018 Ms S Tokley

#### **Members of the Finance and Audit Sub-Committee**

appointed 20<sup>th</sup> February 2019 Mrs K Chotai

Mr C Hollwey

resigned 31<sup>st</sup> January 2019 resigned 31<sup>st</sup> January 2019 appointed 20<sup>th</sup> February 2019 Mr G Kelly Mr E Ray Mr R Spain

#### REGISTERED OFFICE

Unit A 2-4 Broadlands Road Highgate London N6 4AN

#### **INVESTMENT ADVISORS**

Sarasin & Partners LLP Juxon House 100 St. Paul's Churchyard London EC4M 8BU

#### **BANKERS**

Barclays Bank Plc Leicester LE87 2BB

#### **AUDITORS**

Crowe U.K. LLP Carrick House Lypiatt Road Cheltenham Gloucestershire **GL50 2QJ** 

#### **AUDITOR**

So far as each member of the Board is aware at the time the report is approved:

- there is no relevant audit information of which the Association and group auditors are unaware; and,
- the Board has taken all steps it ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution for the reappointment of Crowe UK LLP will be proposed at the Annual General Meeting for the ensuing year.

This report was approved by the Board on 17 July 2019 and signed on its behalf by

Eldon Pethybridge

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## HILL HOMES STATEMENT OF THE RESPONSIBILITIES OF THE BOARD MEMBERS

The board members are responsible for preparing the report of the board and the financial statements in accordance with applicable law and regulations.

Co-operative and Community Benefit Societies' law and social housing legislation require the board members to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the association and of the surplus or deficit of the association for that period.

In preparing these financial statements, the board members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice: Accounting by registered social housing providers (Update 2014) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the association will continue in business.

The board members are responsible for keeping adequate accounting records that are sufficient to show and explain the association's transactions and disclose with reasonable accuracy at any time the financial position of the association and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act and the Accounting Direction for Private Registered Providers of Social Housing in England from April 2015. They are also responsible for safeguarding the assets of the association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The board is responsible for ensuring that the report of the board is prepared in accordance with the Statement of Recommended Practice: Accounting by registered social housing providers (Update 2014).

### INDEPENDENT AUDITOR'S REPORT TO HILL HOMES

#### **Opinion**

We have audited the financial statements for the year ended 31 March 2019 which comprise the consolidated income statement, the group statement of financial position, the group statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's and of the Association's affairs as at 31
  March 2019 and of the Group's and the Association's surplus and deficit respectively for the
  year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been properly prepared in accordance with the Co-operative and Community Benefit Societies Act 2014, the Co-operative and Community Benefit Societies (Group Accounts) Regulations 1969, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2015.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the board members use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the board members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the Association's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The board are responsible for the other information. Other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information we do not express any form of assurance conclusion thereon.

### INDEPENDENT AUDITOR'S REPORT TO HILL HOMES (cont'd)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where we are required by the Cooperative or Community Benefit Societies Act 2014 or the Housing and Regeneration Act 2008 to report to you if, in our opinion:

- the information given in the Report of the Board for the financial year for which the financial statements are prepared is not consistent with the financial statements;
- adequate accounting records have not been kept by the parent Association; or
- a satisfactory system of control has not been maintained over transactions; or
- the parent Association financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of the board

As explained more fully in the statement of the responsibilities of the board members set out on page 11, the board is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the board members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the board are responsible for assessing the Group and the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board either intend to liquidate the Group or the Association or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### INDEPENDENT AUDITOR'S REPORT TO **HILL HOMES** (cont'd)

#### Use of our report

This report is made solely to the members of the Association, as a body, in accordance with the Housing and Regeneration Act 2008 and the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the members as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Statutory Auditor Carrick House

Lypiatt Road

Cheltenham Gloucestershire

**GL50 2QJ** 

United Kingdom
Date 2015

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Crowe UK LLP is a limited liability partnership registered in England and Wales (with registered number OC307043).

# HILL HOMES STATEMENT OF COMPREHENSIVE INCOME YEAR ENDED 31 MARCH 2019

	Notes	Group <u>2019</u>	2018	Hill Home: <u>2019</u>	<u>2018</u>
	Notes	£	£	£	£
Turnover	2	1,553,879	1,515,351	773,159	803,456
Operating costs Direct expenditure Administration costs		(1,550,481) (353,085)	(1,553,215) (341,142)	(720,196) (458,767)	(791,521) (363,830)
Total operating costs		(1,903,566)	(1,894,357)	(1,178,963)	(1,155,351)
Operating (deficit)		(349,687)	(379,006)	(405,804)	(351,895)
Losses on sale of fixed assets Interest receivable and other income Donations and legacies received Interest payable and similar charges Debt impairment	4 5	(9,212) 378,502 2,370 (10,309)	348,951 995 (10,454)	(9,212) 446,840 2,370 (10,309) (270,308)	414,940 995 (10,454)
Surplus for year on ordinary activities		11,664	(39,514)	(246,423)	53,586
Unrealised gains /(losses) on investments		185,540	(182,154)	185,540	(182,154)
Surplus/(deficit) for year after investment gains and losses		197,204	(221,668)	(60,883)	(128,568)
Reserves brought forward		12,901,420	13,123,088	13,066,294	13,194,862
Reserves carried forward		13,098,624	12,901,420	13,005,411	13,066,294

All the above results are derived from continuing activities.

There were no recognised gains or losses other than the surplus for the year.

The Statement of Comprehensive Income was approved and authorised for issue by the Board of Trustees and signed on its behalf on 17 July 2019:

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Eldon Pethybridge Chair Charles Hollwey
Honorary Treasurer

Gil Chimon

Company Secretary

# HILL HOMES STATEMENT OF FINANCIAL POSITION YEAR ENDED 31 MARCH 2019

		Group <u>2019</u> £	2018 £	Hill Home <u>2019</u> £	2018 £
FIXED ASSETS	Notes				
Housing properties at depreciated cost Other tangible assets	7 7	6,706,016 71,147	7,014,189 113,023	6,706,016 71,147	7,014,189 113,023
Investments	8	6,777,163 9,844,131	7,127,212 9,313,247	6,777,163 9,844,131	7,127,212 9,313,247
		16,621,294	16,440,459	16,621,294	16,440,459
CURRENT ASSETS Debtors Cash at bank and in hand	9	188,489 355,852	163,179 548,928	118,761 276,739	266,266 535,949
CDEDITORS amounts falling		544,341	712,107	395,500	802,215
CREDITORS – amounts falling due within one year	10	(318,112)	(347,596)	(262,484)	(272,830)
NET CURRENT ASSETS		226,229	364,511	133,016	529,385
TOTAL ASSETS LESS CURRENT LIABILITIES		16,847,523	16,804,970	16,754,310	17,443,222
CREDITORS – amounts falling due after one year	11	(3,748,872)	(3,903,525)	(3,748,872)	(3,903,525)
		13,098,651	12,901,445	13,005,438	13,066,319
CAPITAL AND RESERVES Share capital Revenue reserves Restricted reserves	12	27 13,098,356 268	25 12,901,192 228	27 13,005,143 268	25 13,066,066 228
		13,098,651	12,901,445	13,005,438	13,066,319

The financial statements were approved and authorised for issue by the Board of Trustees and were signed on its behalf on 17 July 2019:

Eldon Pethybridge Chair

Charles Hollwey Honorary Treasurer Gil Chimon Company Secretary

# HILL HOMES STATEMENT OF CHANGES IN GROUP RESERVES YEAR ENDED 31 MARCH 2019

	Balance 1 <sup>st</sup> April 2018	Income	Expenditure	Balance 31 <sup>st</sup> March 2019
	£	£	£	£
Restricted reserves				
Tenants' activities	228	732	(692)	268
Total restricted reserves	228	732	(692)	268
Revenue reserves		;		
Revenue reserves	12,901,192	2,119,559	(1,922,395)	13,098,356
Total revenue reserves	12,901,192	2,119,559	(1,922,395)	13,098,356
Total reserves	12,901,420	2,120,291	(1,923,087)	13,098,624
	Balance 1 <sup>st</sup> April 2017	Income	Expenditure	Balance 31 <sup>st</sup> March 2018
	£	£	£	£
Restricted reserves				
Tenants' activities	-	228	-	228
Total restricted reserves		228	-	228
Revenue reserves				
Revenue reserves	13,123,088	1,682,915	(1,904,811)	12,901,192
Total revenue reserves	13,123,088	1,682,915	(1,904,811)	12,901,192
Total reserves	13,123,088	1,683,143	(1,904,811)	12,901,420

## HILL HOMES STATEMENT OF CHANGES IN HILL HOMES RESERVES YEAR ENDED 31 MARCH 2019

	Balance 1 <sup>st</sup> April 2018	Income	Expenditure	Balance 31 <sup>st</sup> March 2019
	£	£	£	£
Restricted reserves				
Tenants' activities	228	732	(692)	268
Total restricted reserves	228	732	(692)	268
Revenue reserves				
Revenue reserves	13,066,066	1,407,177	(1,468,100)	13,005,143
Total revenue reserves	13,066,066	1,407,177	(1,468,100)	13,005,143
Total reserves	13,066,294	1,407,909	(1,468,792)	13,005,411
	Balance 1 <sup>st</sup> April 2017	Income	Expenditure	Balance 31 <sup>st</sup> March 2018
	£	£	£	£
Restricted reserves				
Tenants' activities	-	228	-	228
Total restricted reserves	-	228	-	228
Revenue reserves				
Revenue reserves	13,194,862	1,219,163	(1,347,959)	13,066,066
Total revenue reserves	13,194,862	1,219,163	(1,347,959)	13,066,066

During 2017-18, a retired Board Member held a birthday party at Trees. She donated the money she received as gifts to Hill Homes, specifically to be used on tenants' activities. This fund will be put towards an outing for tenants during 2019-20.

During 2018-19, tenants donated money towards activities at Trees. The unspent balance of £40 at the end of March will be spent during 2019-20.

## HILL HOMES GROUP STATEMENT OF CASH FLOWS YEAR ENDED 31 MARCH 2019

	Notes	2019	<u>2018</u>
Cash flows from operating activities		£	£
Profit/(loss) for the financial year		197,204	(221,688)
Adjustments for: Depreciation Unrealised loss/(gain) on investments		359,525 (185,540)	362,262 182,154
Loss on disposal of property, plant & equipment Interest paid		9,212 10,309	10,454
Interest received Decrease/(increase) in debtors (Decrease)/increase in creditors		(353,496) (25,310) (183,739)	(348,108) (1,906) (107,598)
Cash from operations Interest paid		(171,835) (10,309)	(124,430) (10,454)
Net cash generated from operating activities		(182,144)	(134,884)
Cash flows from investing activities			
Purchases of property, plant & equipment Purchases of investments Interest received		(18,690) (345,344) 353,496	(8,207) (327,246) 348,108
Net cash from investing activities		(10,538)	12,655
Cash flows from financing activities Issue of ordinary share capital Repayment of borrowings		(396)	(7) (251)
Net cash used in financing activities	_	(394)	(258)
Net (decrease) in cash and cash equivalents		(193,076)	(122,487)
Cash and cash equivalents at beginning of year		548,928	671,415
Cash & cash equivalents at end of year	=	355,852	548,928

The purchases of investments figure included in the cash flow represents the investment income that is retained by Sarasin & Partners within the Association's portfolio. This differs from the additions figure included in note 8 on investments that represents the additional CIF units purchased within the portfolio.

#### 1 ACCOUNTING POLICIES

Hill Homes is a Co-operative & Community Benefit Society and is an English registered social housing provider. The address of Hill Homes' registered office and principal place of business is Unit A, Trees, 2-4 Broadlands Road, London N6 4AN.

Hill Homes' principal activity is the provision of housing and accommodation for older people. It is a public benefit entity with charitable status for corporation tax purposes.

#### (a) Accounting convention

The financial statements have been prepared under the historical cost convention as modified by the valuation of investments and in accordance with applicable accounting standards, and comply with the UK GAAP (FRS 102), the Statement of Recommended Practice 2014, the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing in England from April 2015. Hill Homes is a Public Benefit Entity.

#### (b) Consolidation

Consolidated financial statements or "group accounts", which it is required to prepare by statute, have been prepared in respect of Hill Homes and its subsidiary Hill Homes Care Limited. The results of the subsidiary have been consolidated on a line by line basis.

#### (c) Fixed assets and depreciation

Housing properties are stated at cost less depreciation. The cost of properties is their purchase price and any subsequent improvements.

All invoices or architects' certificates relating to capital expenditure incurred in the year at gross value before retentions are included in the financial statements for the year provided that the dates of issue or valuation are prior to the year-end.

Housing properties under construction are recognised in the accounts based on the certified value of work completed. Assets under the course of construction are not depreciated until brought into use.

Depreciation has been calculated using component accounting, identifying the individual components comprising the properties. Depreciation is charged on fixed assets on a straight-line basis over their expected useful economic lives at the following annual rates:

Furniture & equipment - 10% per annum on cost Freehold building fabric - 1.33% per annum on cost Freehold building roofs, windows - 5% per annum on cost

floors, electrical installations, fire detecting equipment, internal décor and heating

Internal doors and lifts - 4% per annum on cost CCTV systems - 10% per annum on cost Door entry systems, warden call - 6.5% per annum on cost

systems, induction loops, kitchens bathrooms

Computers - 33 1/3% per annum on cost

Freehold land is not depreciated.

#### 1 ACCOUNTING POLICIES (Continued)

#### (d) Social Housing Grants

Social Housing Grant (SHG) is a capital grant made towards the cost of acquiring and/or building additional housing for rent or sale.

SHG has been included as deferred income and is recognised in income over the expected useful life of the structure and components on a pro-rata basis. The amount recognised during the year has been reduced to reflect the change in depreciation policy for the fabric of the building.

SHG is repayable indefinitely unless formally abated or waived.

#### (e) Investments

Investments are managed by Sarasin & Partners in Common Investment Funds. Originally the funds were invested 50% in a long-term portfolio and 50% in a medium-term portfolio. Following capital growth and the reinvestment of income the balance of investment at the end of March 2019 was 59% in the long-term portfolio and 31% in the medium-term portfolio.

Investments are valued at bid price as at the end of the financial year.

#### (f) Reserves policy

The Board Members review the level of reserves on an annual basis and, where appropriate, set aside for special purposes.

The unrestricted reserves are available to spend in furtherance of any of the association's objects at the discretion of the Board.

Restricted funds represent grants and donations received which the donor allocates for specific purposes

#### (g) Turnover

Turnover represents rental income receivable net of voids and bad debts, fees and grants from local authorities.

#### (h) Supporting people grant accounting policy

The turnover includes Supporting People (SP) grant income received from administering authorities, plus support charges to individual tenants. The related expenditure is included in operating cost.

#### (i) Operating costs

All expenditure is accounted for on an accruals basis and is allocated to the appropriate heading in the accounts

#### 1 ACCOUNTING POLICIES (Continued)

#### (i) Operating lease rentals

Expenditure in respect of operating leases is accounted for in the period to which it relates.

#### (k) Pensions

The Association does not operate a pension scheme, however contributions may be made to the personal pension schemes of employees. Such contributions are made on a wholly discretionary basis and are charged to the income and expenditure account.

#### (!) Grant making

Costs of grant making are included in the income and expenditure account in the year in which they are payable.

Multi-year grant commitments are conditional on progress reviews to determine whether future funding is provided and is discretion is retained by Hill Homes to terminate the grant. Where multi-year commitments exist, only expenditure relating to the current year's liability will be recognised.

#### (m) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Association; this is usually upon notification of the interest paid or payable by the Bank.

#### (n) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit for similar account.

#### (o) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses from impairment are deducted from income.

#### (p) Going concern

The financial statements have been prepared on a going-concern basis as Board Members believe that no material uncertainties exist. The Board Members have considered the level of funds and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Association to be able to continue as a going concern.

#### 1 ACCOUNTING POLICIES (Continued)

### (q) Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, Board Members have had to make the following judgements:

- Determine whether there are indicators of impairment of the company's tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset.
- Tangible fixed assets are depreciated over their useful lives. The actual lives of the
  assets are assessed annually and may vary depending on a number of factors. In
  reassessing asset lives, factors such as technological innovation and maintenance
  programmes are taken into account.

#### (r) Financial instruments

With the exception of investments of £9,844,131 held at fair value, the Association's basic financial instruments are measured at amortised cost. All financial liabilities are of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost

#### 2 TURNOVER AND OPERATING COSTS

#### A Particulars of turnover, cost of sales, operating expenditure and operating surplus

	Turnover	Cost of Sales	Operating Expenditure	Operating Surplus/(Deficit)	2018
	£	£	£	£	£
Social Housing Lettings (Note B)	751,833	(683,619)	(353,085)	(284,871)	(292,850)
Other Social Housing Activities: Charges for support					
services	171,427	(179,306)	-	(7,879)	(18,586)
	923,260	(862,925)	(353,085)	(292,750)	(311,436)
Activities other than Social Housing Activities:					
Charges for care Charges for activities	630,278 341	(674,533) (13,023)	-	(44,255) (12,682)	(46,288) (21,282)
Total	1,553,879	(1,550,481)	(353,085)	(349,687)	(379,006)

#### 2 TURNOVER AND OPERATING COSTS (continued)

#### B Particulars of turnover and operating expenditure from Social Housing Lettings

	General Needs Housing	Supported Housing and Housing for Older People	Other	2019	2018
	£	£	£	£	£
Income Rent receivable net of identifiable service charges Service charge income Amortised government grants	7,734 358	397,007 192,476 154,258		404,741 192,834 154,258	440,765 191,463 154,258
Turnover from Social Housing Lettings	8,092	743,741		751,833	786,486
Operating expenditure Management Service charge costs Routine maintenance Planned maintenance Major repairs expenditure Bad debts Depreciation of housing properties	53 112 598 - - - - 12,090	366,313 296,603 55,278 - 5,890 - 299,767	- - - - - -	366,366 296,715 55,876 - 5,890 - 311,857	350,830 306,376 66,494 - 44,148 - 311,488
Operating expenditure on Social Housing Lettings	12,853	1,023,851		1,036,704	1,079,336
Operating deficit in Social Housing Lettings			-	(284,871)	(292,850)
Void losses (being rental income lost as a result of property not being let, although it is available for letting)	-	49,630	-	49,630	17,389

Group

23.8

23.8

#### 3 STAFF COSTS

Staff

Wages and salaries Social security costs Other pension costs	2019 £ 724,823 62,629 27,078	2018 £ 694,253 59,999 17,164	2019 £ 190,055 17,240 12,400	2018 £ 197,040 18,358 12,272
	814,530	771,416	219,695	227,670
The average number of persons	employed during  Group  2019	the year was as fol Group 2018	llows: Hill Homes 2019	Hill Homes
	3	£	£	£

Group

23.1

23.1

**Hill Homes** 

5.7

5.7

Hill Homes

5.6

5.6

Full time equivalents are calculated based on a standard working week of 37.5 hours for Hill Homes' staff and 40 hours for Hill Homes Care Limited.

Emoluments for the highest paid director were £77,000 (2018: £66,992) during the year. Associated pension contributions totalled £6,160 for the year (2018: £5,359). One employee's earnings were in the £70,000 - £80,000 band. (2018: none) No employee's earnings were in the £60,000 - £70,000 band. (2018: one).

Senior management for the group comprises the Chief Executive Officer, the Finance Manager and the Care & Support Manager. Total remuneration of these senior managers, including social security and pension contributions totals £150,627 (2018: £195,336)

All Board members act on a voluntary basis and received no remuneration. Travelling costs and out-of-pocket expenses reimbursed to two Board members amounted to £82 (2018: £101 to two members).

#### 4 INTEREST RECEIVABLE AND OTHER INCOME

	Group	Group	Hill Homes	Hill Homes
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
	£	£	£	£
Deposit interest	935	234	935	234
Investment income	353,496	348,108	353,496	348,108
Other income	24,071	609	92,409	66,598
	378,502	348,951	446,840	414,940

#### 5 INTEREST PAYABLE AND SIMILAR CHARGES

5	INTERCOT I ATABLE A	ND SIMILAR CHARG				
	On bank loans, overdrafts	and other loans:	Group <u>2019</u> £	Group <u>2018</u> £	Hill Homes 2019 £	Hill Homes 2018 £
	Repayable in more than 5 - by instalments		10,309	10,454	10,309	10,454
			10,309	10,454	10,309	10,454
6	OPERATING DEFICIT FO	OR THE VEAR				
0	OPERATING DELICITIV	OK THE TEAK				
			Group <u>2019</u> £	Group <u>2018</u> £	Hill Homes 2019 £	Hill Homes 2018
	The operating deficit for the after charging:	ne year is stated				
	Depreciation Auditors		359,525	362,262	359,525	362,262
	- audit fees (net of VA	Γ)	16,500	19,885	12,250	11,450
	<ul> <li>tax advice (net of VA</li> </ul>	T)	1,450	6,298	762	763
	Lease expense		763	763	763	
7	FIXED ASSETS					
	All fixed assets are owned	Freehold	Work in	Furniture and	Computers	<u>Total</u>
	All fixed assets are owned	Freehold properties	progress	equipment		
		Freehold			Computers £	<u>Total</u> £
	Cost	Freehold properties £	progress	equipment £	£	£
	Cost At 1 April 2018	Freehold properties	progress £	<u>equipment</u> £ 501,950		
	Cost	Freehold properties	progress	equipment £	£	£ 10,843,599
	Cost At 1 April 2018 Additions	Freehold properties £	progress £	equipment £ 501,950 7,824	£	£ 10,843,599 18,690
	Cost At 1 April 2018 Additions Disposals At 31 March 2019	Freehold properties £  10,255,568  (9,489)	10,866	equipment £ 501,950 7,824 (4,644)	£ 86,081	£ 10,843,599 18,690 (14,133)
	Cost At 1 April 2018 Additions Disposals At 31 March 2019  Depreciation	Freehold properties £  10,255,568 (9,489)  10,246,079	10,866	\$501,950 7,824 (4,644) 505,130	£ 86,081	£ 10,843,599 18,690 (14,133) 10,848,156 3,716,388
	Cost At 1 April 2018 Additions Disposals At 31 March 2019	Freehold properties £  10,255,568  (9,489)	10,866	equipment £ 501,950 7,824 (4,644)	86,081 - - 86,081	£ 10,843,599 18,690 (14,133) 10,848,156 3,716,388 359,525
	Cost At 1 April 2018 Additions Disposals At 31 March 2019  Depreciation At 1 April 2018	Freehold properties £  10,255,568 (9,489)  10,246,079	10,866	501,950 7,824 (4,644) 505,130	86,081 	£ 10,843,599 18,690 (14,133) 10,848,156 3,716,388
	Cost At 1 April 2018 Additions Disposals At 31 March 2019  Depreciation At 1 April 2018 Charge for the year	Freehold properties £  10,255,568 (9,489)  10,246,079  3,241,379 311,595	10,866	501,950 7,824 (4,644) 505,130 394,713 43,687	86,081 	£ 10,843,599 18,690 (14,133) 10,848,156 3,716,388 359,525
	Cost At 1 April 2018 Additions Disposals At 31 March 2019  Depreciation At 1 April 2018 Charge for the year Disposals At 31 March 2019  Net book amounts	Freehold properties £  10,255,568 (9,489)  10,246,079  3,241,379 311,595 (2,045)  3,550,929	10,866 	\$\frac{\text{equipment}}{ <b>£</b> }\$  501,950  7,824  (4,644)  505,130  394,713  43,687  (2,875)  435,525	86,081 86,081 80,296 4,243 - 84,539	10,843,599 18,690 (14,133) 10,848,156 3,716,388 359,525 (4,920) 4,070,993
	Cost At 1 April 2018 Additions Disposals At 31 March 2019  Depreciation At 1 April 2018 Charge for the year Disposals  At 31 March 2019	Freehold properties £  10,255,568 (9,489)  10,246,079  3,241,379 311,595 (2,045)	10,866	501,950 7,824 (4,644) 505,130 394,713 43,687 (2,875)	86,081 86,081 80,296 4,243	£ 10,843,599 18,690 (14,133) 10,848,156 3,716,388 359,525 (4,920)
	Cost At 1 April 2018 Additions Disposals At 31 March 2019  Depreciation At 1 April 2018 Charge for the year Disposals At 31 March 2019  Net book amounts	Freehold properties £  10,255,568 (9,489)  10,246,079  3,241,379 311,595 (2,045)  3,550,929	10,866 	\$\frac{\text{equipment}}{ <b>£</b> }\$  501,950  7,824  (4,644)  505,130  394,713  43,687  (2,875)  435,525	86,081 86,081 80,296 4,243 - 84,539	10,843,599 18,690 (14,133) 10,848,156 3,716,388 359,525 (4,920) 4,070,993

Number of units: 2019: 66 (2018: 66)

8 INVESTME	ENTS	3
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All investments are held by Hill Homes	2019 £	2018 £
Investments comprise: Sarasins Alpha CIF Funds Investment in Hill Homes Care	9,844,131	9,313,247
	2019 £	2018 £
Market value as at 1 April 2018 Additions to CIF Fund at cost Unrealised gain/(losses)	9,313,074 340,045 185,540	9,168,125 325,103 (182,154)
Cash held by investment managers	9,836,659 7,472	9,311,074 2,173
	9,844,131	9,313,247

#### 9 DEBTORS

	Group <u>2019</u> £	Group <u>2018</u> £	Hill Homes <u>2019</u> £	Hill Homes 2018
Rental & care debtors Bad debt provision Prepayments Other debtors	101,551 (22,143) 31,093 77,988	33,859 (438) 32,343 97,415	20,594 (621) 25,610 73,178	14,010 (438) 23,999 228,695
	188,489	163,179	118,761	266,266

### 10 CREDITORS: Amounts falling due within one year

	Group <u>2019</u> £	Group <u>2018</u> £	Hill Homes 2019 £	Hill Homes 2018 £
Trade creditors Other taxation and social security Accruals and deferred income Other creditors Social housing grant	41,218 88,810 33,825 154,259 318,112	52,122 15,640 103,651 21,924 154,259	15,624 65,408 27,193 154,259 262,484	24,776 2,548 91,237 10 154,259 272,830

The Group pays its trade creditors on an average of 34 days.

### 11 CREDITORS: Amounts falling due after more than one year

All creditors falling due after more than one year are the liability of Hill Homes

	2019			<u>2018</u>	
Under 5 years £ 1,750	Over 5 years £ 63,620	Total £ 65,370	Under 5 years £ 700	Over 5 years £ 65,066	Total £ 65,766
771,295	2,912,207	3,683,502	771,290	3,066,469	3,837,759
773,045	2,975,827	3,748,872	771,990	3,131,535	3,903,525
	years £ 1,750 771,295	Under 5 years £ 1,750 63,620 771,295 2,912,207	Under 5	Under 5 years         Over 5 years         Total years         Under 5 years           £         £         £         £           1,750         63,620         65,370         700           771,295         2,912,207         3,683,502         771,290	Under 5 years         Over 5 years         Total years         Under 5 years         Over 5 years           £         £         £         £         £           1,750         63,620         65,370         700         65,066           771,295         2,912,207         3,683,502         771,290         3,066,469

The housing loan from Orchardbrook Ltd is repayable by annual instalments of principal and interest, the last instalment of which falls to be repaid in the year 2041; the loan bears interest at a rate of 15.875% per annum. The lender has a first legal charge over the sheltered housing property.

12	SHARE CAPITAL	<u>2019</u> <u>Number</u>	<u>2018</u> <u>Number</u>
	Shares of £1 each At 1 April 2018 Movement in year Share issue	25 - 2	32 (7)
	At 31 March 2019	27	25

#### 13 CAPITAL COMMITMENTS

At the end of March 2019, Hill Homes had committed to a fire prevention modernisation programme at Nuffield Lodge. A contract worth £250,000 had been agreed and new doors had been ordered. Installation work started in June 2019.

#### 14 OPERATING LEASE COMMITMENTS

All leases are the liability of Hill Homes.

At 31 March 2019, the Association had commitments under operating leases which expire:

	2019 £	2018 £
Under one year Two to five years	763	763 763

#### 15 LEGISLATIVE PROVISIONS

Hill Homes is an exempt charity incorporated under the Co-operative and Community Benefit Societies Act 2014, under their reference number 12687R.

#### 16 POST BALANCE SHEET EVENTS

There were no post balance sheet events.

#### 17 RELATED PARTY TRANSACTIONS

Hill Homes provided a grant of £108,000 (2018: £40,000) to Hill Homes Care Limited, company number 09225337. Hill Homes Care Limited is a private company limited by shares, established on 18<sup>th</sup> September 2014, with one subscriber, Hill Homes. During the year, three of Hill Homes' board members were also directors of Hill Homes Care Limited. They were Susan Faridi, Eldon Pethybridge and Susan Tokley.

At the end of March 2019, Hill Homes Care Ltd had an outstanding balance of £270,308 due to Hill Homes. Given the uncertainty surrounding the repayment of the debt, a bad debt provision of £270,308 has been included in Hill Homes' accounts.

#### **18 TAXATION STATUS**

As an exempt charity, Hill Homes is not liable to tax on its income and gains that meet the tax exemptions. The subsidiary, Hill Homes Care Limited is liable to corporation tax on any profits not paid to Hill Homes under Gift Aid.

Hill Homes' Group is registered for VAT and charges VAT on some of its services. No VAT on expenditure is recovered by virtue of the amount being de minimis. The financial statements include VAT on expenditure.